



**Welcome to the  
Department of Defense**

# We are America's ...

- Oldest company
- Largest company
- Busiest company
- Most successful company



# How we evolved



War Department (1789)

Department of the Navy (1798)

Dept. of the

Army

Dept. of the  
AF

SecDef position created →

DoD created (1949)

Dept. of  
Defense

America's oldest



# 5.3 million strong

- 1.4 million active duty
- 654,000 civilians
- 1.2 million Guard and Reserve
- 2.0 million retirees & families receiving benefits



America's largest

# Our global infrastructure

- Operates from more than 6,000 locations
- Using more than 30 million acres
- More than 600,000 buildings and structures



America's largest

# Worldwide presence

- **More than 146 countries**
- **Some 473,881 personnel overseas or afloat**



America's largest



# In comparison ...

**Budget/**

**Company**  
**Employees\***

**Revenue\***

**DoD**            **\$371 billion**  
**2,036,000**

**Wal-Mart**        **227 billion**  
**1,383,000**

**ExxonMobil**    **200 billion**

America's largest  
**97,900**



# We hire the best

Forces Work

Force\*

High school diplomas

79%

Masters degrees

95%

5.6%

4.9%



Most successful



# We instill values

A silhouette of a helicopter is shown against a sunset sky. The sun is a bright orange circle on the right, and the helicopter's rotors and tail are visible on the left.

- **Duty**
- **Integrity**
- **Ethics**
- **Honor**
- **Courage**
- **Loyalty**

A large blue oval with a white border contains three 3D gold-colored text elements: 'Leadership' at the top, 'Professionalism' on the left, and 'Technical Know-how' on the right.

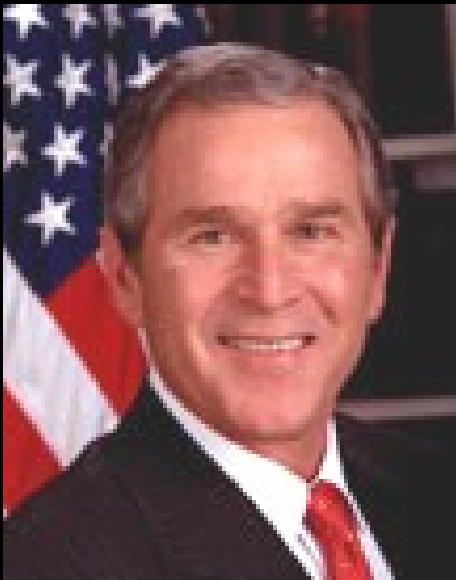
Leadership  
Professionalism  
Technical Know-how

Core Values

Most successful

# Who we work for

- **Chief Executive Officer**



The President of the United

# Who we work for

- **Board of directors**



The United States



# Who we work for

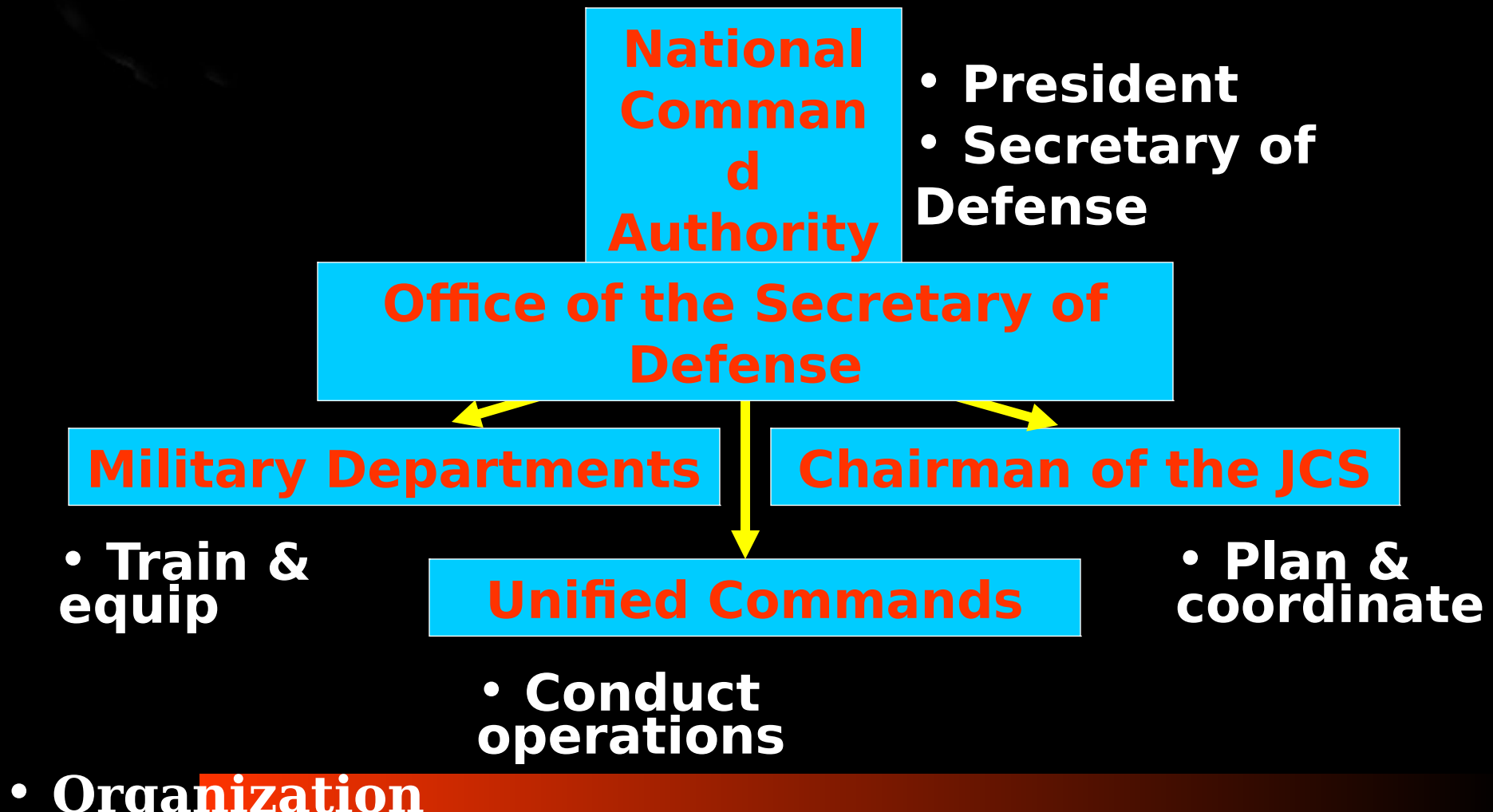
- **Stockholders**



The American people



# How we're organized

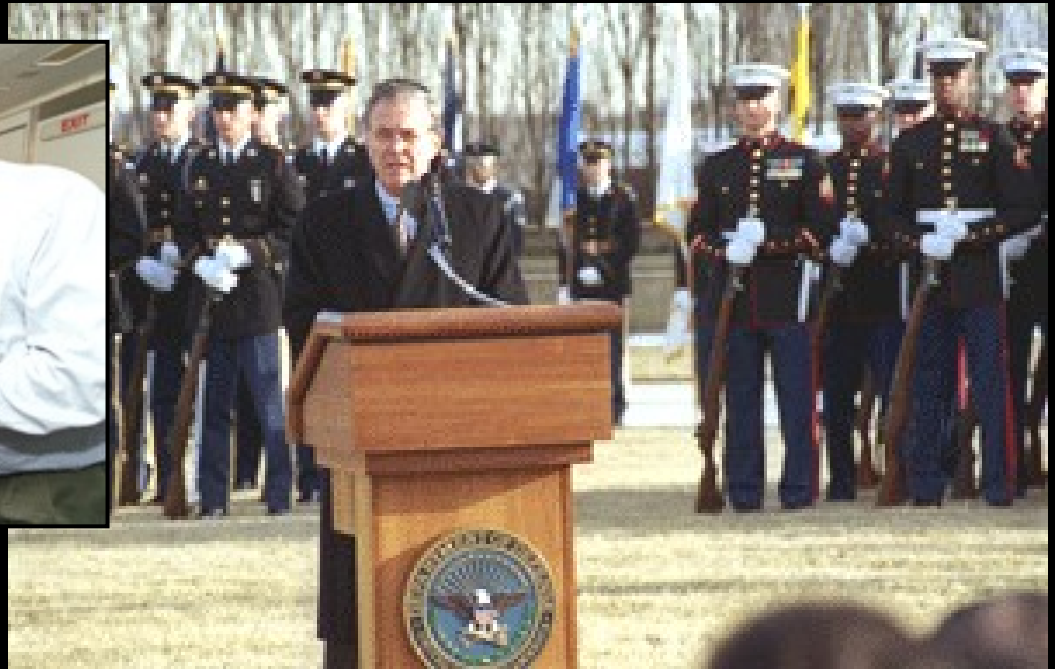


Office of the Secretary of  
Defense

Military Department

Unified Commands

# Office of the Secretary of Defense



Oversight

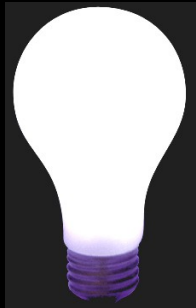
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Military Department

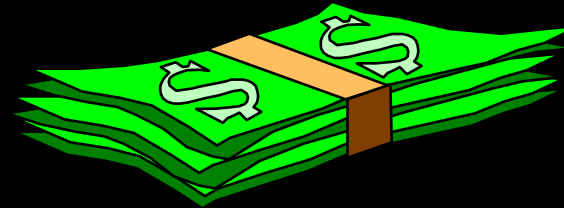
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# Office of the Secretary of Defense

Ideas



Money



People



Things



Oversight

# Policy

- **Formulates national security/defense policy**
- **Integrates DoD policy and plans to achieve security objectives**





# Office of the Secretary of Defense

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## Finance

- Budget and fiscal matters
- Program analysis and evaluation
- Management improvement



Money



# Office of the Secretary of Defense

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## Force readiness

- Personnel management
- National Guard & Reserve
- Military readiness
- Equal opportunity, morale, welfare, quality of life



People

# Office of the Secretary of Defense

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# Purchasing

- Researching, testing, buying, producing and building
- Advising on new technology
- Insuring environmental compliance
- Guiding Departmental use of atomic energy



Things



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Defense

Military  
Departments

Unified Commands

# Services train and equip

Department of  
Defense

*Military Departments*

Department of  
Transportation

U.S. Army

U.S. Air  
Force

U.S. Navy

U.S. Marine  
Corps

U.S. Coast  
Guard





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Military  
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# Army

- Defend U.S. territory and any occupied areas
- Overcome any aggressor that imperils our nation's peace and security



Department of the

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# Navy

- **Maintain, train and equip combat-ready Naval forces capable of winning wars, deterring aggression and maintaining freedom of the seas**



Department of the



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# Marine Corps

- **Maintain ready expeditionary forces**
- **Sea-based, integrated air-ground units for contingency and combat operations**
- **Stabilize or contain international disturbances**



Department of the

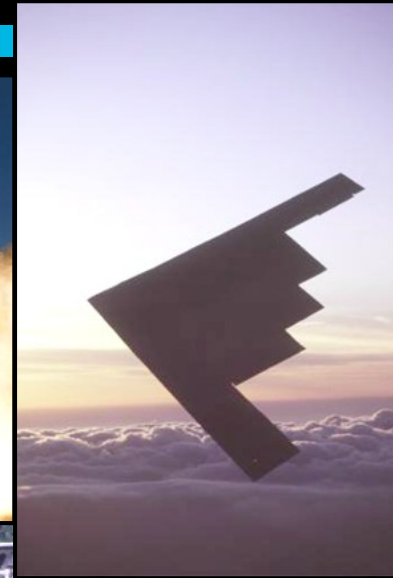
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# Air Force

- Defend the U.S. through control and exploitation of air and space



Department of the Air



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# Coast Guard

- Provide law and maritime safety enforcement, marine and environmental protection, and military naval support



Department of

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# Guard & Reserve

- **Wartime military support**
- **Humanitarian**
- **Peacekeeping**
- **Homeland Security**



All military

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# Office of the Chairman, JCS



Secretary of Defense

Deputy Secretary of  
Defense

Chairman, JCS  
Vice Chairman, JCS

Chief of Staff, Army  
Commandant, Marine Corps  
Chief of Naval Operations  
Chief of Staff, Air Force

Director,  
Joint Staff

J-1  
Manpower and  
Personnel

J-2  
Intelligence  
(DIA)

J-3  
Operations

J-4  
Logistics

J-5  
Strategic  
Plans & Policy

J-6  
Command, Control  
Communications  
Computers

J-7  
Operational  
Plans &  
Interoperability

J-8  
Force  
Structure,  
Resources &  
Assessment

Plans and coordinates

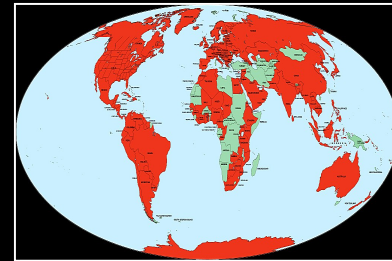


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# Office of the Chairman, JCS



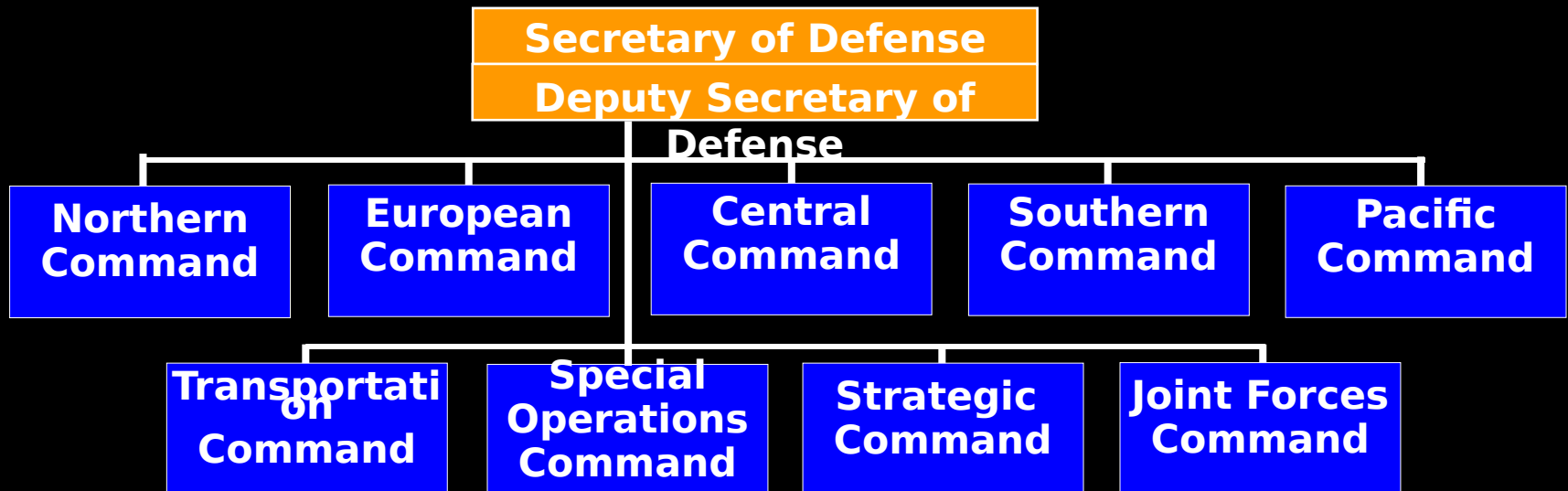
## National Military Command Center

Plans and coordinates



# Unified Commands

- Direct link to President & Secretary of Defense
- 5 Commands have geographic responsibility
- 4 Commands have worldwide responsibility



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# European Command



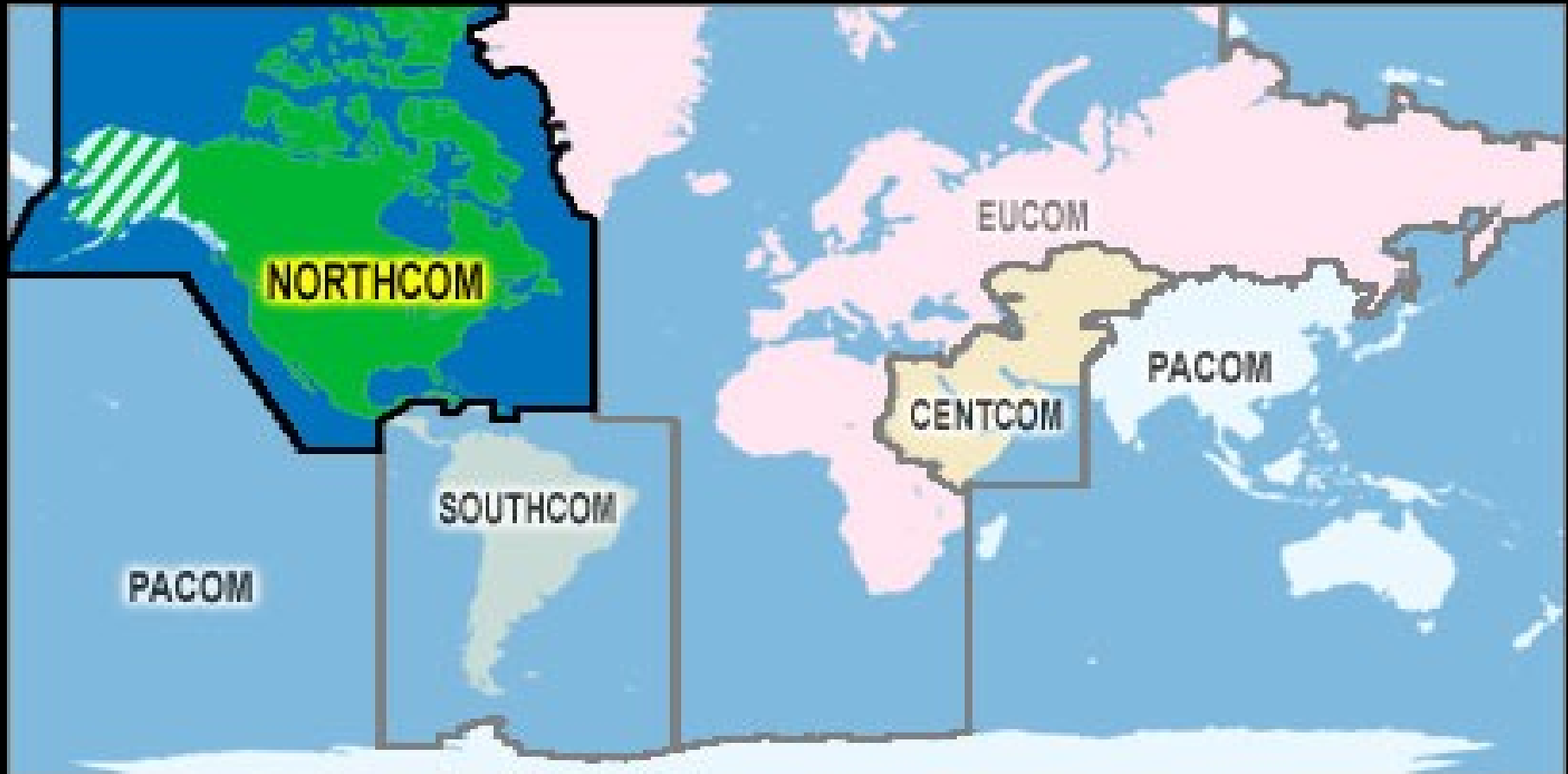
Geographical

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# Northern Command



Geographical

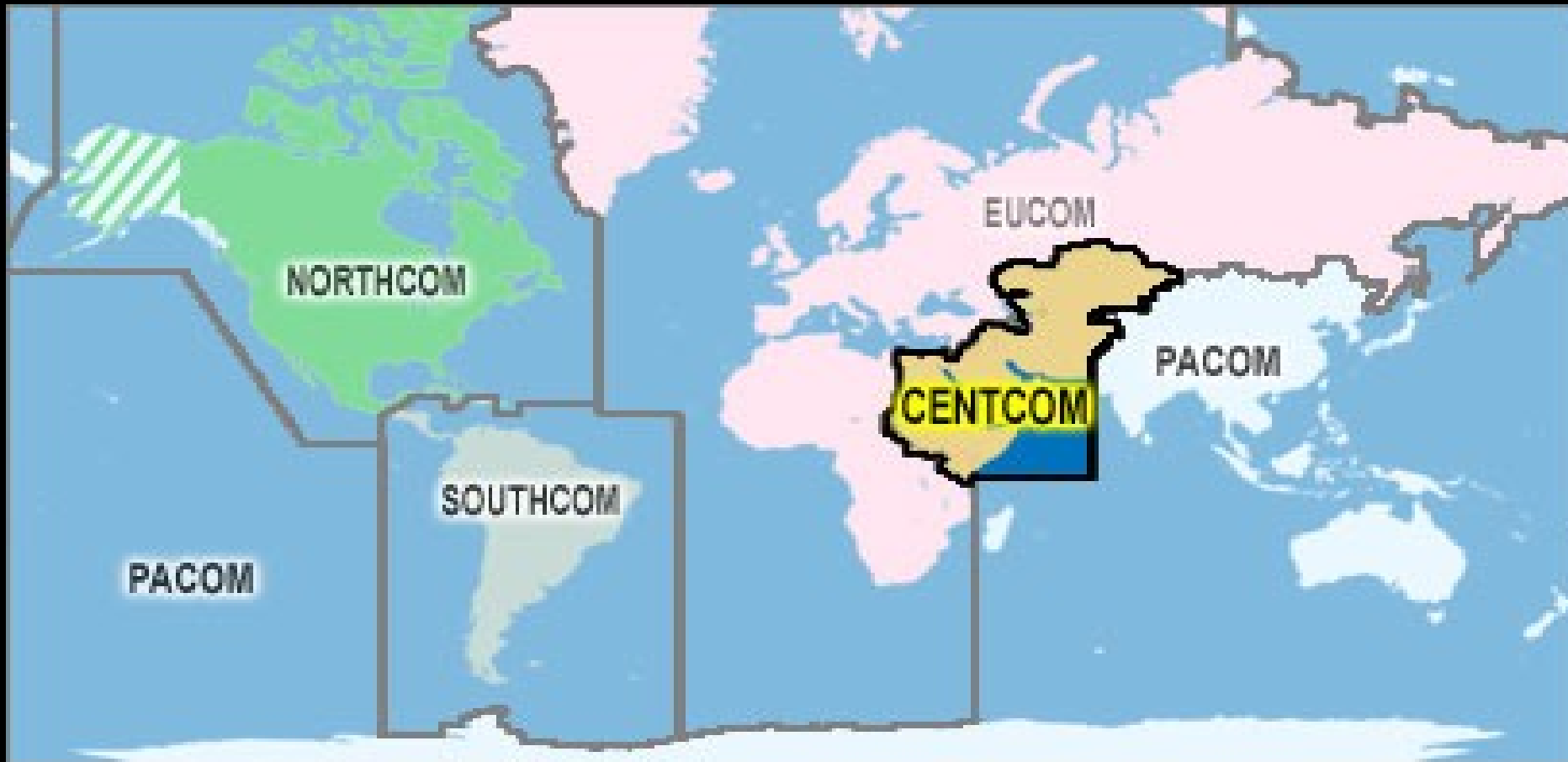


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# Central Command



Geographical

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# Southern Command



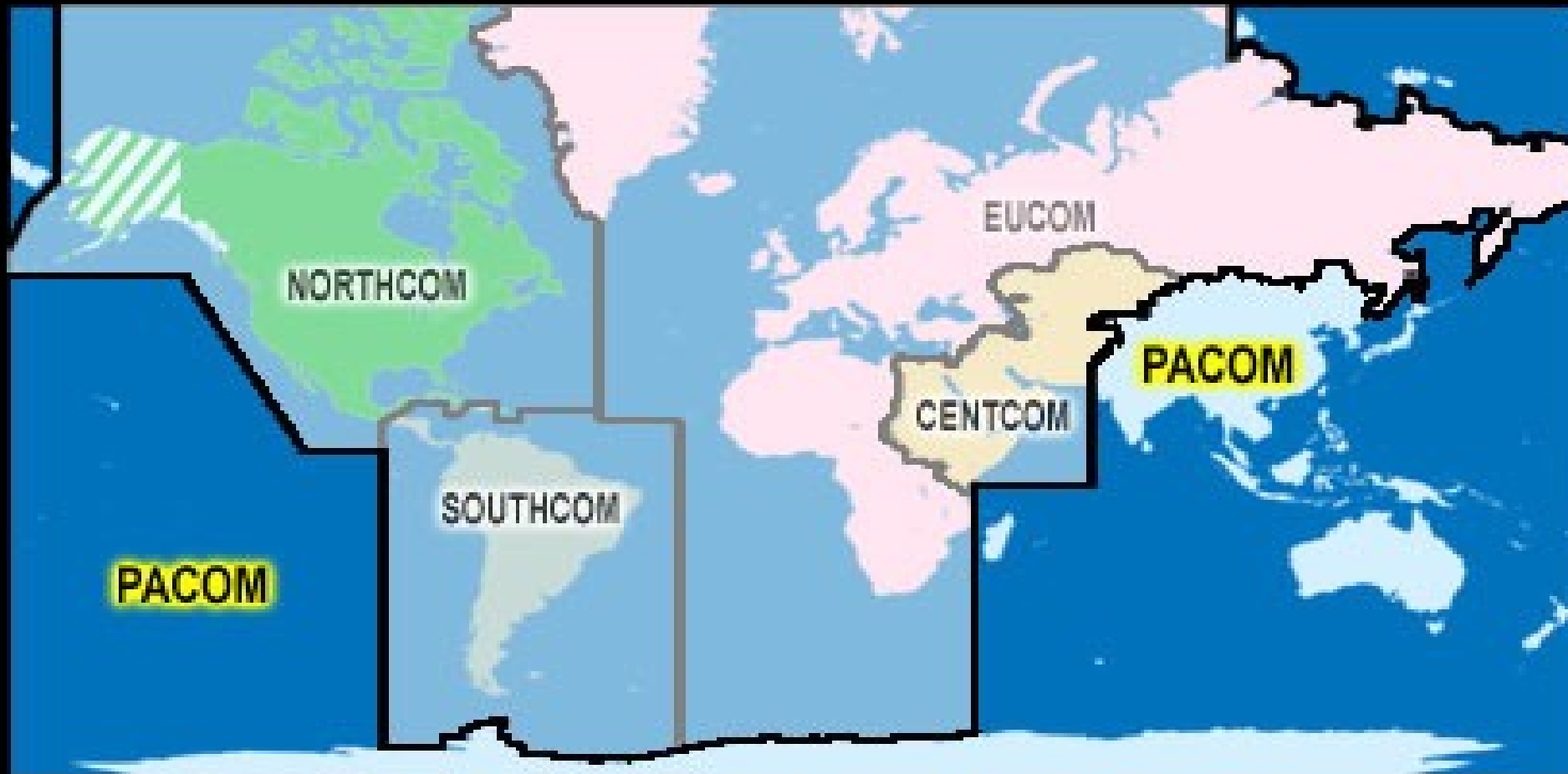
Geographical

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# Pacific Command



Geographical



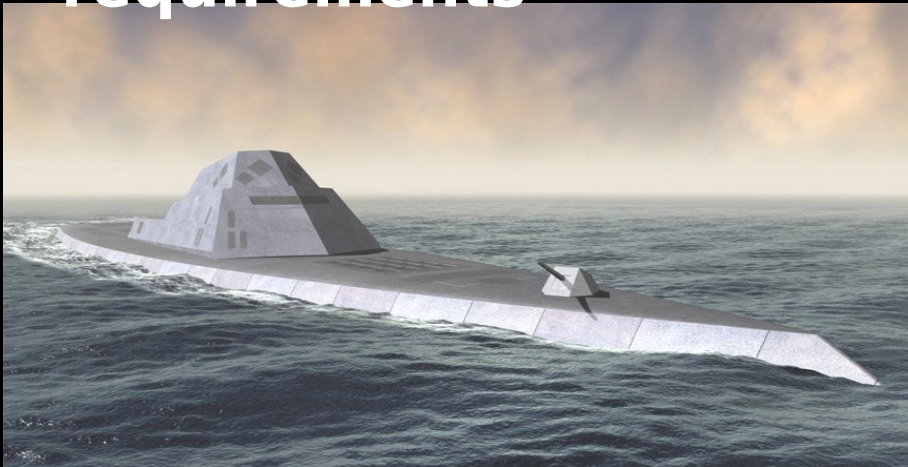
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# Joint Forces Command

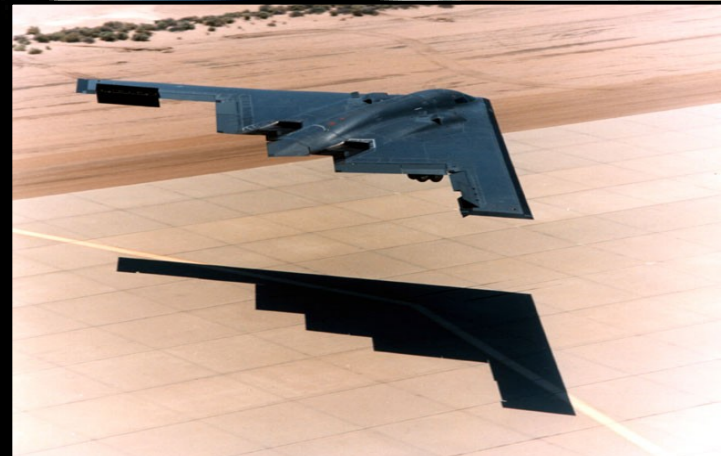
- Transformation laboratory
- Develop joint warfighting strategy and capabilities
- Define and test joint warfighting concepts and requirements



Worldwide

# Strategic Command

- Deter attacks on U.S. and allies
- Control strategic nuclear forces
- Operate communications, weather, navigation, ballistic missile attack warning satellite
- Assure U.S. space access and deny the enemy same
- Should deterrence fail, employ forces to achieve national objectives



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# Special Operations Command

- Provide counter-paramilitary, counter-narcotics, guerilla, psychological warfare, civil education, and insurgency capability in support of U.S. national and international interests



Worldwide



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# Transportation Command

- Provide air, land, and sea transportation for the Department of Defense in times of peace and war



Worldwide

# September 11, 2001: Day of Terror

*"Today, our fellow citizens, our way of life, our very freedom came under attack in a series of deliberate and deadly terrorist acts. The victims were in airplanes, or in their offices; secretaries, businessmen and women, military and federal workers; moms and dads, friends and neighbors. Thousands of lives were suddenly ended by evil, despicable acts of terror."*

***President George W. Bush***



**Defend America**



# Operation Enduring Freedom

*"As the men and women of America's armed forces, you are the sharp sword of freedom. You fight without pause and complaint on foreign lands and in dangerous skies."*



Defend America



# War on Terrorism

- Communicate that supporting terrorism carries a steep price
- Acquire intelligence
- Develop friendly relationships
- Eliminate terror operations
- Deny enemy access to offensive systems
- Provide humanitarian relief



# Progress in Afghanistan

- The Taliban regime is out; the al-Qaeda senior leadership is in disarray
- 49 schools rebuilt; 30,000 boys and girls back in school
- First Little League baseball game held
- 500,000 metric tons of food delivered, enough to feed



***"You'd think kids  
would ask for candy,  
but they want school  
supplies."***

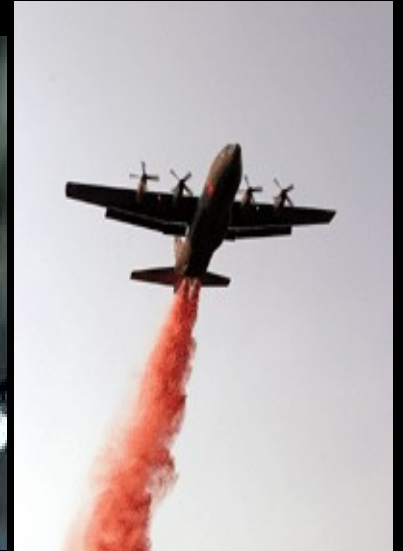
*Sgt. Lenice Redmon, 369<sup>th</sup>  
Signal Battalion, Fort Gordon, G*





# Homeland Security

- Traditional military missions; combat air patrols, maritime defense
  - Emergency response to the aftermath of attacks and natural disasters
  - Special event security
- Defend America



# The Phoenix Project

- **September 11, 2001:** Flight 77 crashes into Pentagon at 9:37 a.m. damaging the C, D, and E Rings of Corridors 4 and 5; approximately 400,000 square feet; 125 killed.
- **June 11, 2002:** Discolored limestone block from west wall impact site covers dedication capsule.
- **September 11, 2002:** E-ring point of impact spaces reoccupied.
- **Spring 2003:** Full restoration.



Let's Roll



# What we do

- Warfighting
- Humanitarian
- Peacekeeping
- Evacuation
- Homeland Security



# Our most important resource

- It's not tanks, planes or ships, it's ...

people





# Our bottom line

- **Provide the military forces needed to deter war**
- **Protect the security of the United States**





# The Department of Defense